

T+1 global overview

ValueExchange update (March 2026)



The VX effect



How are we supporting over 60% of the world's market capitalisation in their T+1 journeys?

Supporting key FMIs in engaging with a global community of over 350 firms and market participants. Providing statistical analytics on readiness and impact across the world

Bringing the industry together to answer critical execution questions and to drive best practice

Providing real-time, immediate feedback on the impacts of T+1 on global operations

Logistical support to help markets and associations to build the best practice industry plan

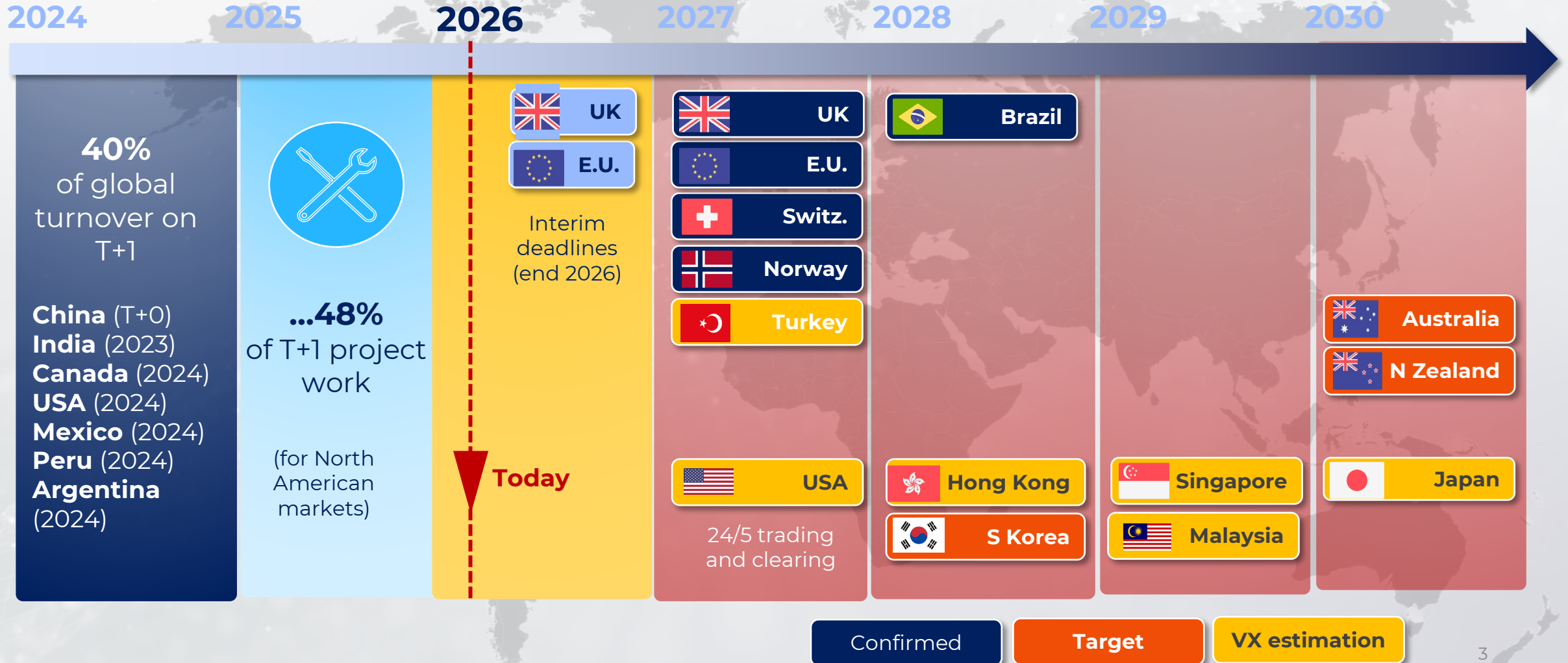
Providing statistical clarity on the direct and hidden impacts of T+1 globally



The T+1 roadmap: 2026 is the foundation year



VX approximate expectation of T+1 transition date by market



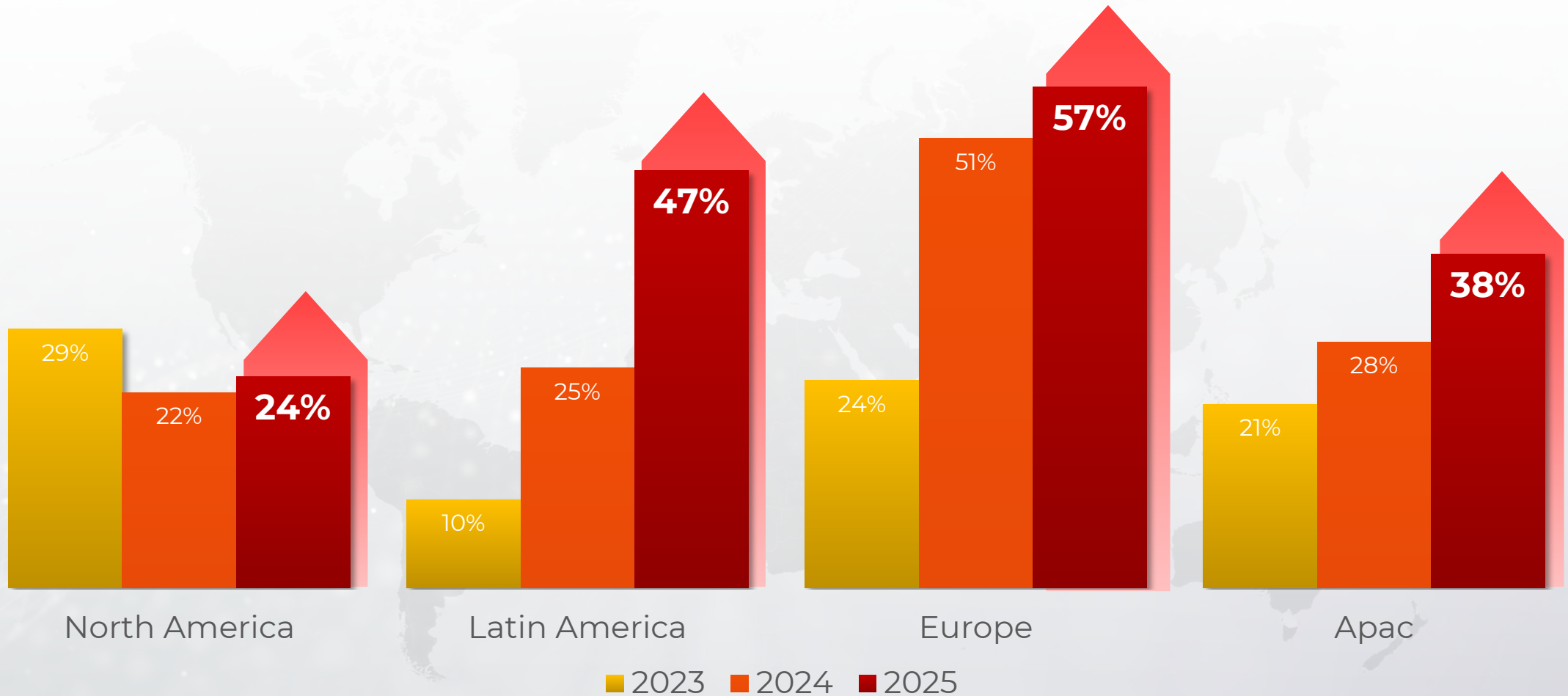
Confirmed Target VX estimation

T+1 is dominant in every region

T+1 is a growing in significance for everyone in every region YoY



% of respondents citing T+1 and Accelerated Settlements as their most significant post-trade change in 2025
(by region and year)

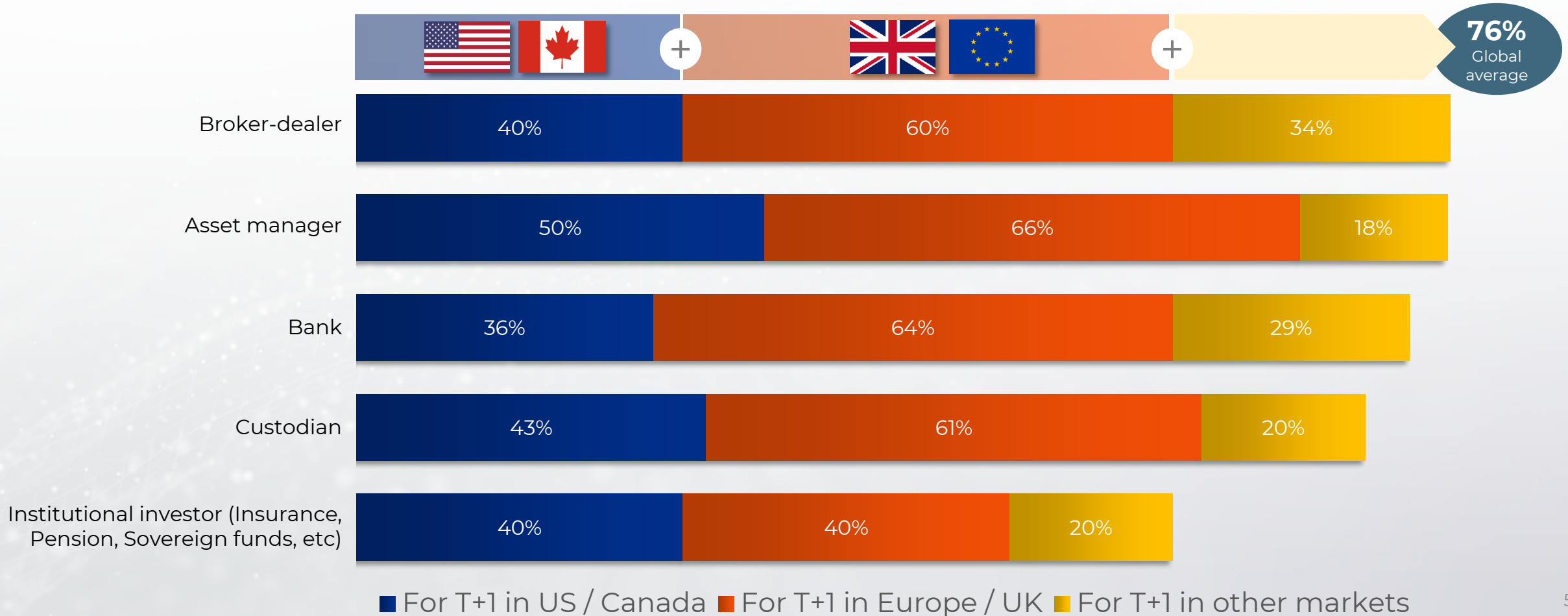


The cumulative load is huge

Across every region, firms are running T+1 projects with Asset Managers leading the charge



% of respondents with active T+1 projects
(by segment and T+1 zone)



01



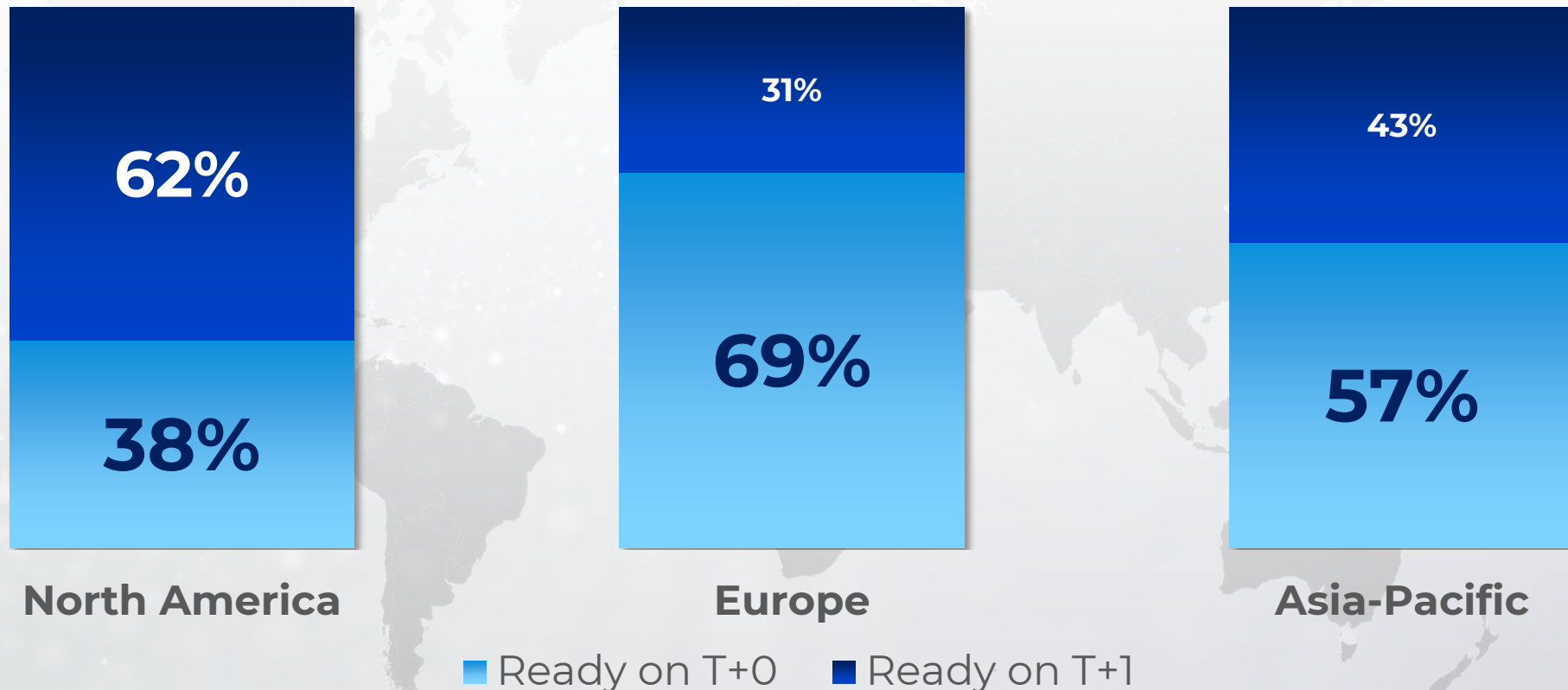
T+1 in North America

T+1 or T+0 processing?

Time zones really matter



% of US settlement activity completed by settlement day under T+1
(% of respondents)



US debrief: Lack of automation drive headcount costs immediately following transition – especially amongst small firms



Investment in T+1

T+1 Costs



% Net change in **automation** as a result of T+1 (average)

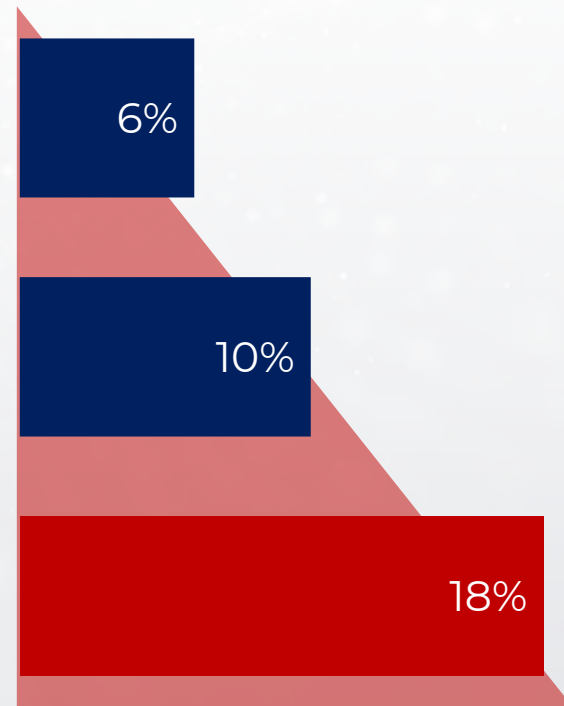


T+1 impact on out-of-hours **staffing costs** (net change)

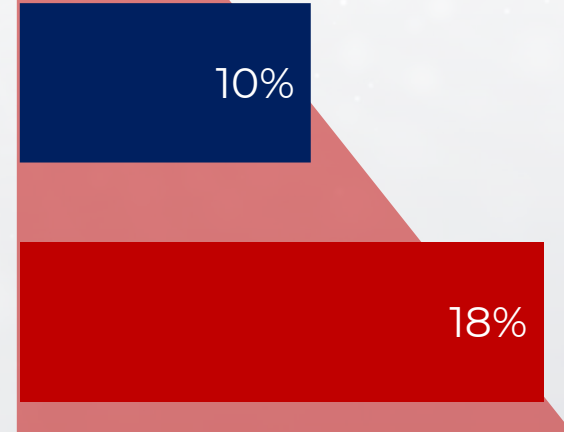


T+1 impact on **trade fails** (net change)

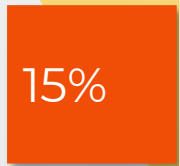
Top tier firms
(over 100,000 staff)



Mid-tier firms
(500-10,000 staff)



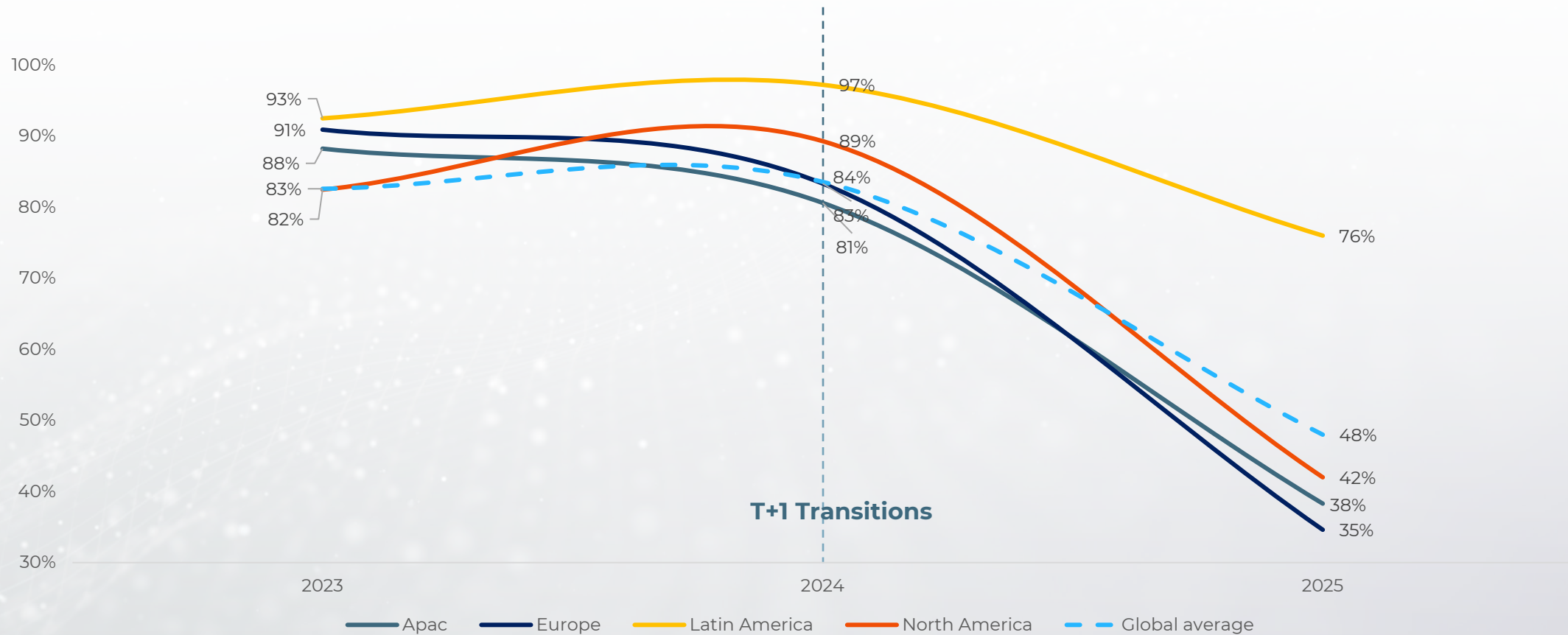
Boutique firms
(less than 500 staff)





48% of firms were still running projects for the North American T+1 after 12 months

**% of respondents with active T+1 projects for North America
(by T+1 zone)**



02



T+1 in Europe, UK and Switzerland

What is EU/UK T+1 and why is it different?



What will be the same?



SSIs and onboarding pressures



Clearing fund benefits



SI trade matching on T+0



FX pressures



Securities lending pressures



Overnight processing for global clients

What will be different?



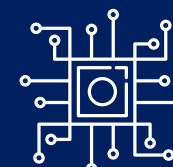
Fails penalties regime (CSDR)



31 markets in scope



Interim deadlines in 2026



PSETs and Partial settlements



Non-EUR currencies



Overlap with US market timings

European T+1 what does it mean for your operational day?



SL Recall Notification Deadline 16.00
GMT on T+0 (Oct 2027)

Allocations by 23:59 GMT on T+0
(by end 2026)

Confirmations by 23:59 GMT on T+0
(by end 2026)

Settlement instructions sent by 05:59
GMT on T+1 (by Oct 2027)

SL Return settlement deadline 15.15
GMT on T+1 (Oct 2027)



SL Recall Notification Deadline 17.00
CET on T+0 (Oct 2027)

CCP Netting Reports by 22.30
CET on T+0 (October 2027)



Allocations & Confirmations by 23:00
CET on T+0 (by end 2026)

Settlement instructions by 23:59 CET
on T+0 (by Oct 2027)

CSDs Start of settlement by 00.00 CET
on ISD (October 2027)

FX Trades sent to CLS by 00.00
CET on T+1 (ongoing)

SL Return notification deadline 15.00
CET on T+1 (Oct 2027)

SL Recall settlement deadline 15.30
CET on T+1 (Oct 2027)



CCP Netting Reports by 22.00
CET on T+0 (October 2027)

CCP Settlement instruction to reach the CSD by 23.00 CET on T+0
(October 2027)

OTC Settlement instructions to reach the CSD and match by 23.15
CET on T+0 (October 2027)



Time-zones matter for T+1...



| | T+0 | | | | | | T+1 | | | | | | | | | | | | T+1 | | | | | | | |
|--|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| European Market Deadlines (T+1) Central European Time (CET) | 17:00 | 18:00 | 19:00 | 20:00 | 21:00 | 22:00 | 23:00 | 00:00 | 01:00 | 02:00 | 03:00 | 04:00 | 05:00 | 06:00 | 07:00 | 08:00 | 09:00 | 10:00 | 11:00 | 12:00 | 13:00 | 14:00 | 15:00 | 16:00 | 17:00 | 18:00 |
| Stock Loan Recall notification request Deadline | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Trading close | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Allocations and Confirmations complete | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Settlement instructions sent to CSDs | | | | | | | | | | | | | | | | | | | | | | | | | | |
| FX instruction deadline for CLS currencies | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Settlement matching | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Stock loan return notification deadline | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Stock loan deadline for settlement of recalls (15:30 CET) | | | | | | | | | | | | | | | | | | | | | | | | | | |
| US Market Deadlines Eastern Standard Time (EST) | 11:00 | 12:00 | 13:00 | 14:00 | 15:00 | 16:00 | 17:00 | 18:00 | 19:00 | 20:00 | 21:00 | 22:00 | 23:00 | 00:00 | 01:00 | 02:00 | 03:00 | 04:00 | 05:00 | 06:00 | 07:00 | 08:00 | 09:00 | 10:00 | 11:00 | 12:00 |
| FX instruction deadline for CLS | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Allocations complete | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Citi cut off for Affirmations | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Settlement instructions sent to CSDs (Night cycle cut off) | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Stock loan return deadline | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Hong Kong/Singapore Deadlines (HKT/SGT) | 23:00 | 00:00 | 01:00 | 02:00 | 03:00 | 04:00 | 05:00 | 06:00 | 07:00 | 08:00 | 09:00 | 10:00 | 11:00 | 12:00 | 13:00 | 14:00 | 15:00 | 16:00 | 17:00 | 18:00 | 19:00 | 20:00 | 21:00 | 22:00 | 23:00 | 00:00 |

Infrastructure
Is your system live / updated at the critical times of the European day?

Load management
Are your trade processing systems and people ready for these new overlaps?

Funding
Is your system live / updated at the critical times of the European day?
Are your credit facilities ready?

FX
Are you going to have the resources to hit the specific periods of FX liquidity in the markets that you need to (especially smaller markets)?

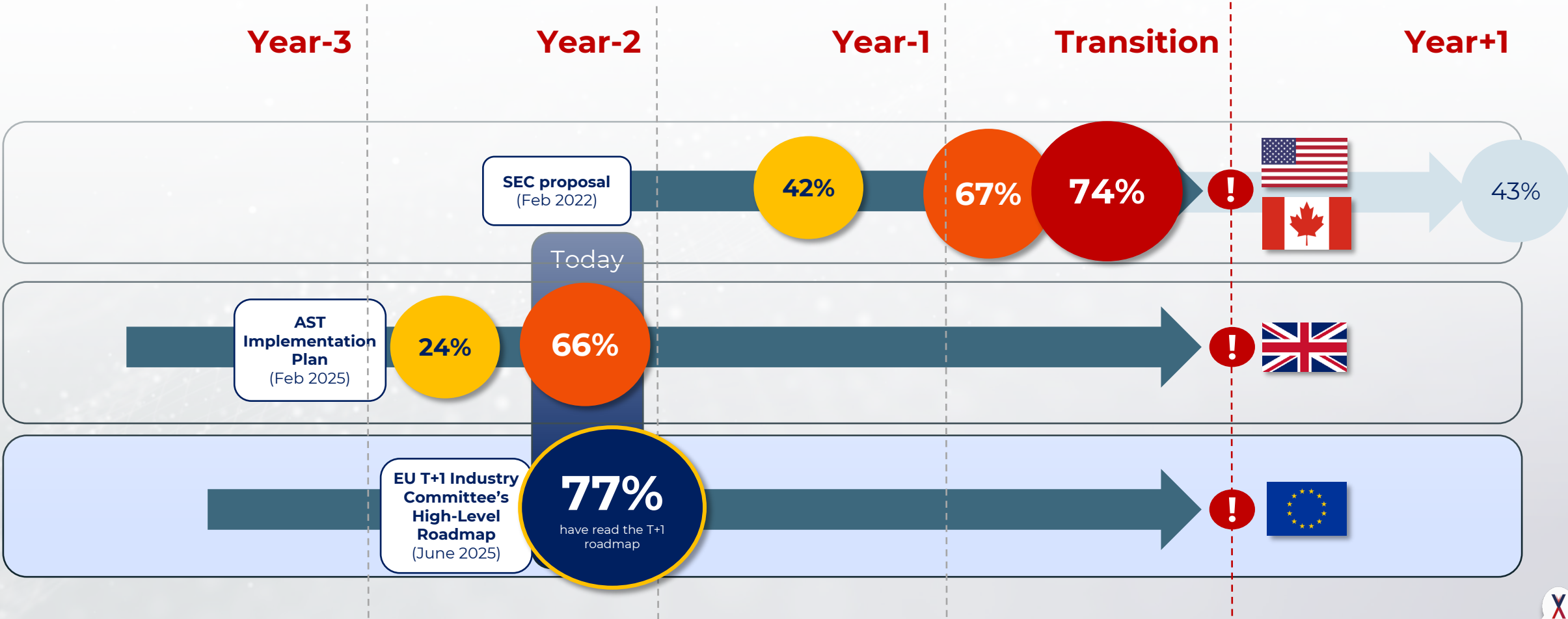
Source: T+1 Implementation Guide for European markets (Citi, ValueExchange)



With 77% of firms actively engaged on T+1 in Europe, the industry is two years ahead



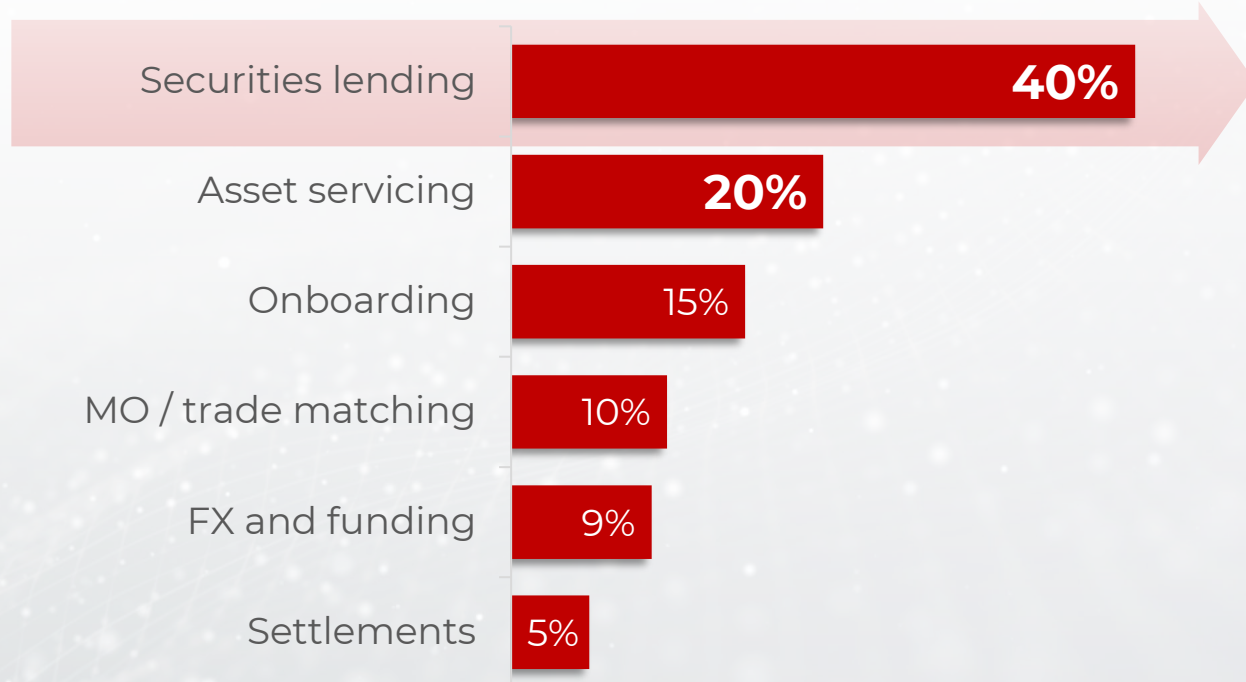
% of respondents actively preparing for T+1 by market and by year



Settlement platforms look set to handle T+1 well – but securities lending and asset servicing may struggle



% of respondents who believe that their current technology can not scale into T+1 (by activity)



1 in 4 firms believes that their current infrastructure can't scale to meet the pressures of T+1. That includes 21% of tier one firms and 25% of institutional firms. Are we just hoping it will be ok?

Securities lending is the biggest area of platform risk. **40%** of firms believe that their current SBL platforms cannot scale into T+1.

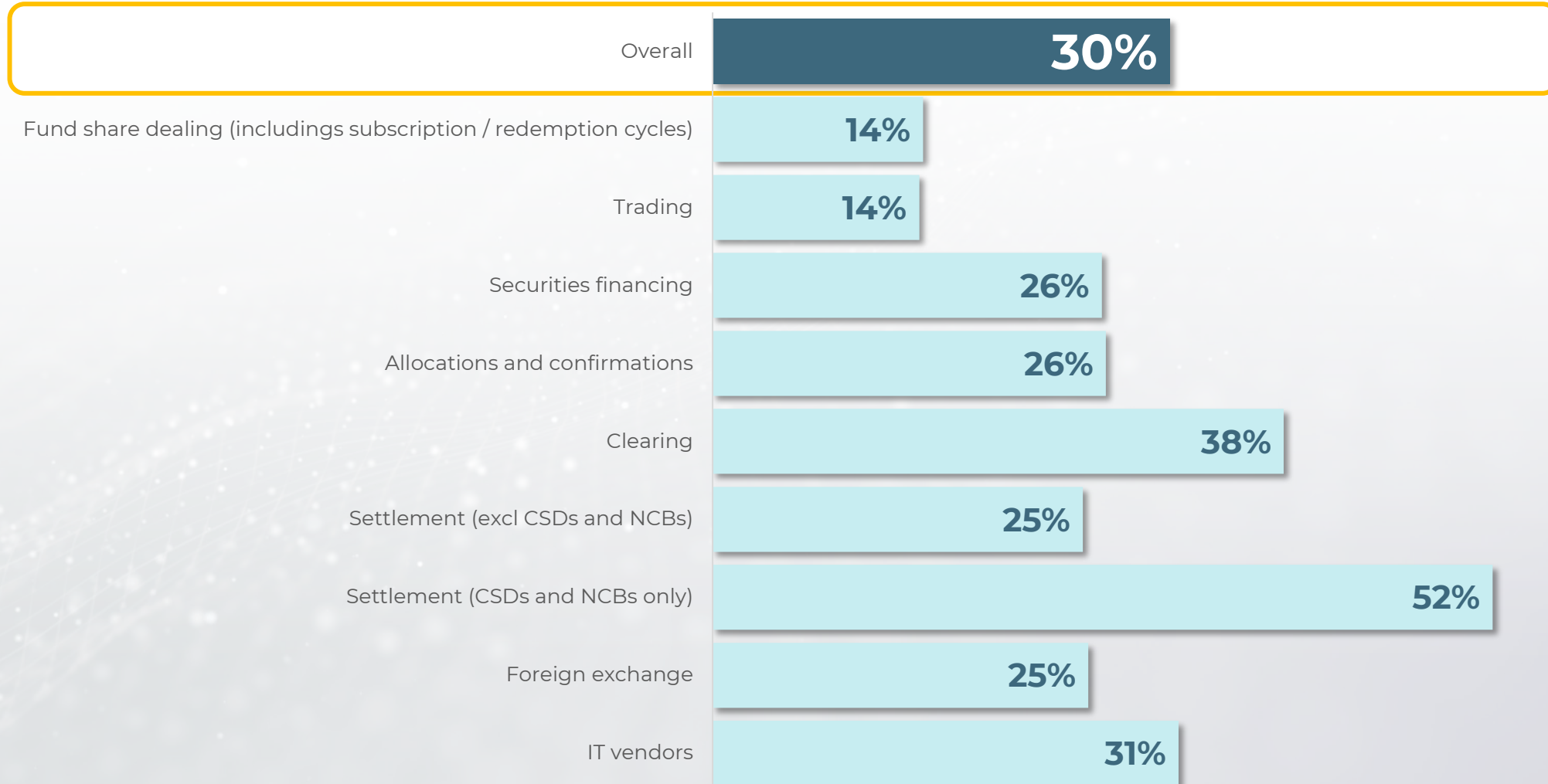
Asset servicing is also an area of concern, with **20%** of platforms unable to scale into T+1.



30% of the industry recommendations have already been implemented



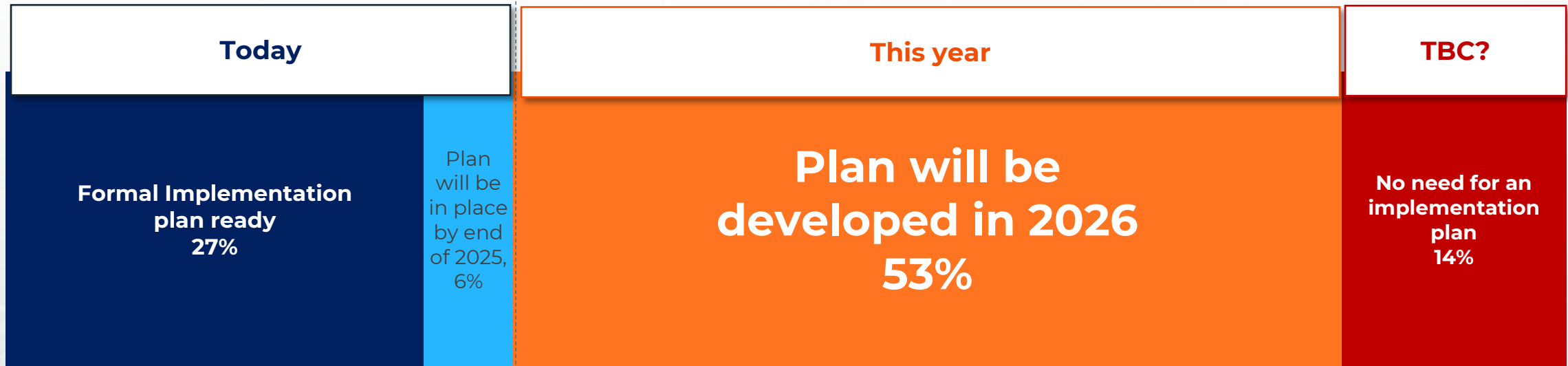
Percentage of firms that have already implemented recommendations



2026 is a key planning year: with 53% of implementation plans to be prepared this year



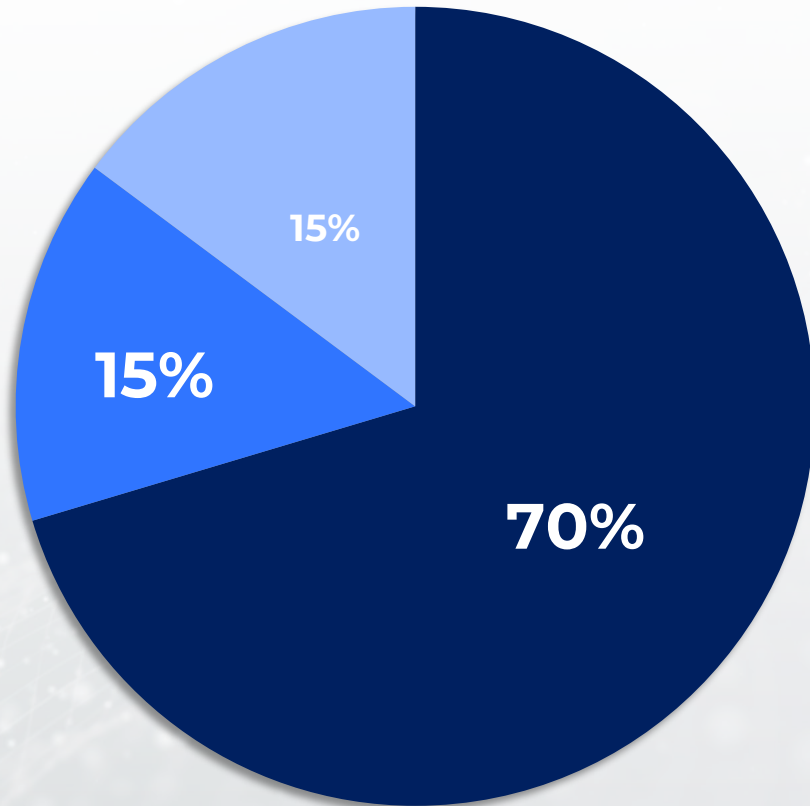
Outlook for firms to develop a formal implementation plan for the T+1 transition



85% of firms are planning to change their fund dealing cycle as a result of T+1 in the UK

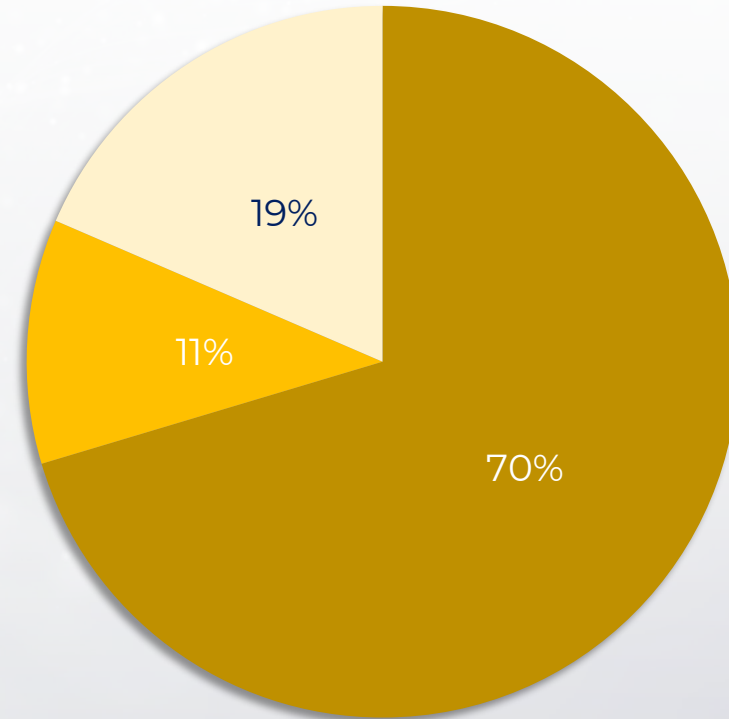


% of fund managers' plans to change their fund dealing cycle as a result of T+1 in the UK



- Yes, before 11th October 2027
- Yes, after 11th October 2027
- No, we do not plan to adopt this change

% of fund managers' plans to change their fund dealing cycle as a result of T+1 in the EU



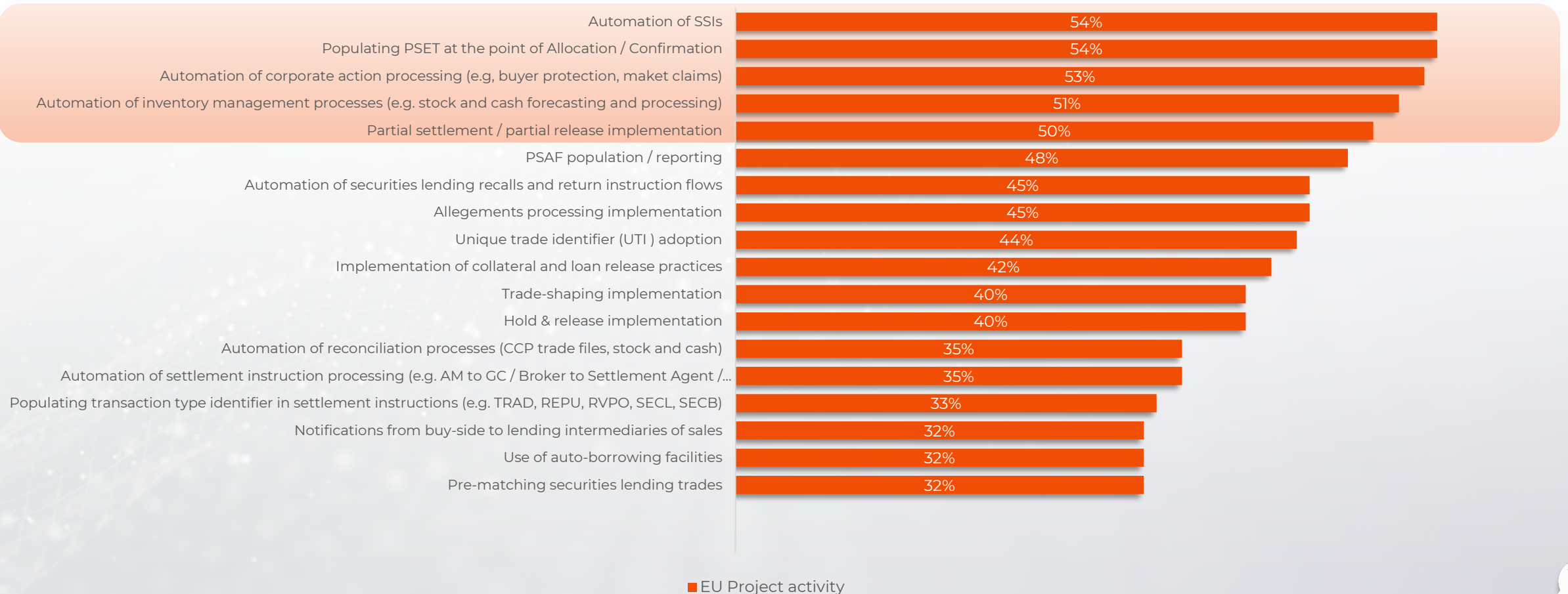
- Yes, before 11th October 2027
- Yes, after 11th October 2027
- No, we do not plan to adopt this change



For more than 50% of firms, T+1 means automation investments across the entire trade cycle: from onboarding to asset servicing



% of firms with planned projects for EU T+1



Up to 53% of 2026 deliverables are on track with securities lending same-day returns leading the way



TR-01 – End of day signal from TVs to CCPs

TR-02 – Trading venues' rulebooks



MC-01 – Promote the Standardised Electronic Exchange of Trade Allocations and Confirmations



MC-02 – Intraday Transmission of Allocations no later than 23.00



MC-02 – Intraday Transmission of Confirmations, no later than 23.00

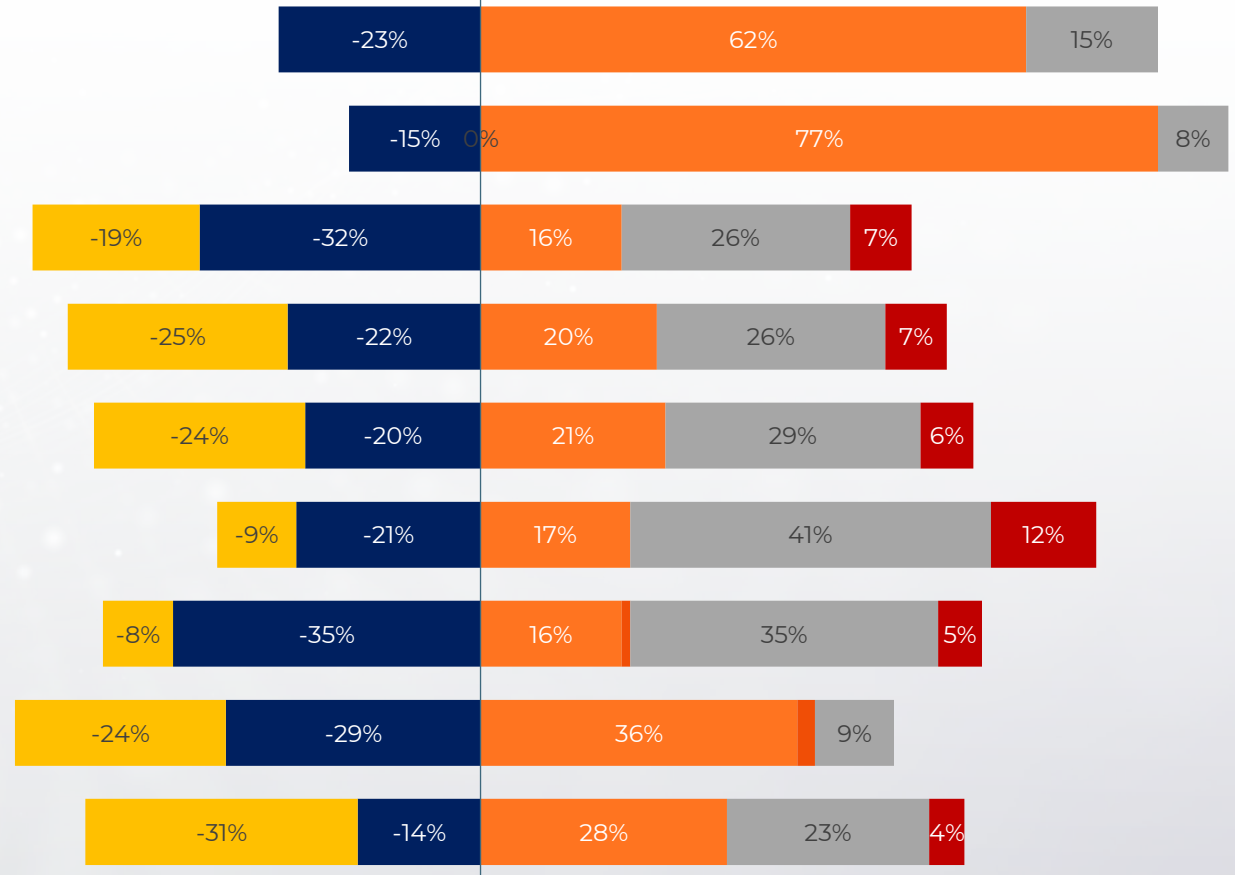
ST-01.4 – Custodians to offer PSAF information in Statement of Holding



ST-01.6 – Use of Transaction type identifier in settlement instructions

SF-03.01 – Same-day returns for securities lending transactions

SF-03.02 – Automation of securities lending recalls and return instruction flows



■ Already completed
 ■ By end of 2026
 ■ By 11th Oct 2027
■ After 11th Oct 2027
 ■ Not yet known
 ■ Not to be implemented

= Regulation

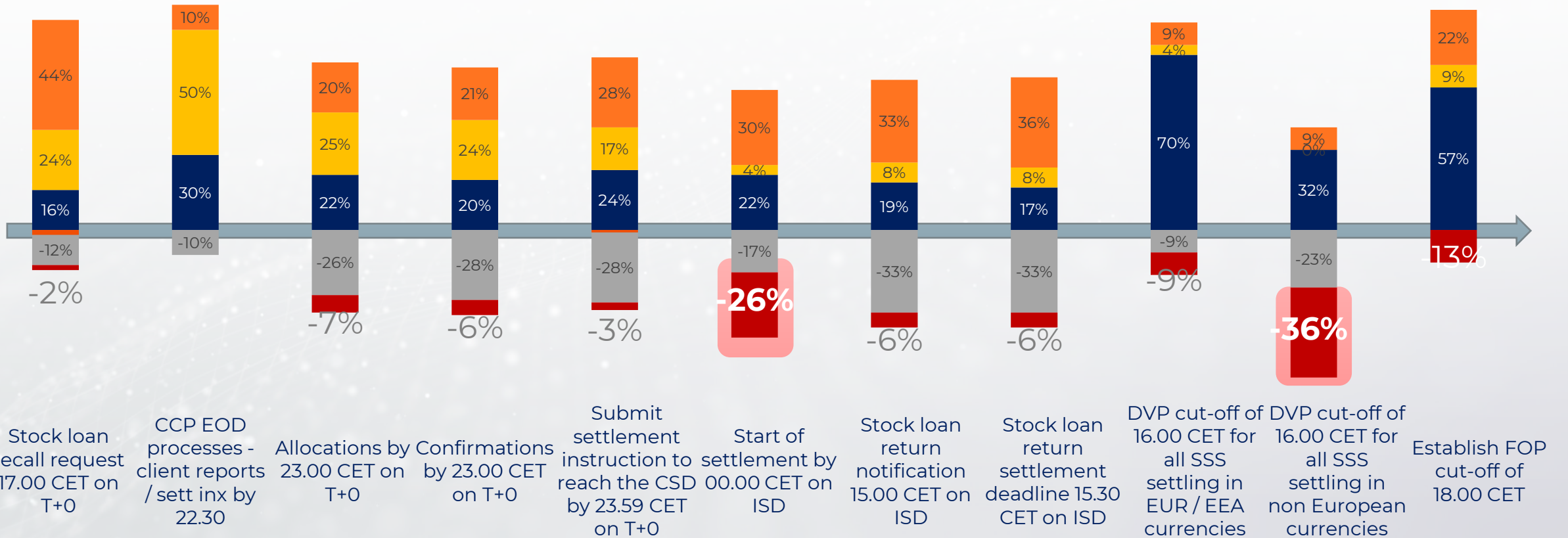


Up to 64% of respondents have plans to adhere to core processing timelines for T+1



Across the trade cycle: % of respondents' change plans per trade step, by time

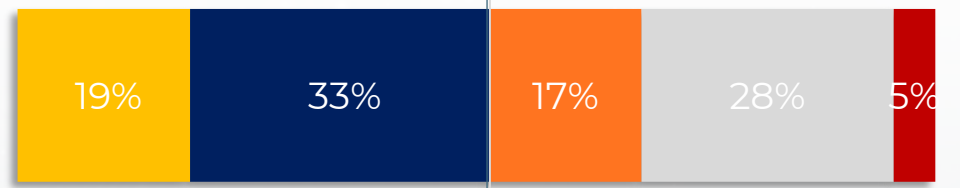
■ Already completed
 ■ By end of 2026
 ■ Yes by 11th Oct 2027
 ■ After 11th Oct 2027
 ■ Not yet known
 ■ Not to be implemented



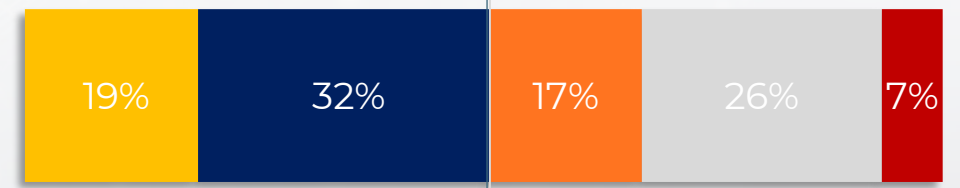
52% of respondents plan to automate their communication flows before 2027



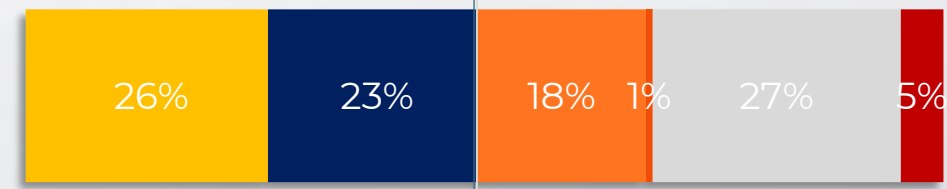
Automate the storage and exchange of Standard Settlement Instructions (SSIs) with counterparties (e.g., via electronic or third-party platforms)



Adopt electronic (standardised) communication methods for the exchange of allocations and confirmations (MC-01)



Begin monitoring your counterparties' PSET instructions to identify mismatches



- Already implemented
- By the end of 2026 (per the High Level Roadmap)
- By 11th October 2027
- After 11th October 2027
- Not yet known
- We do not intend to implement this recommendation

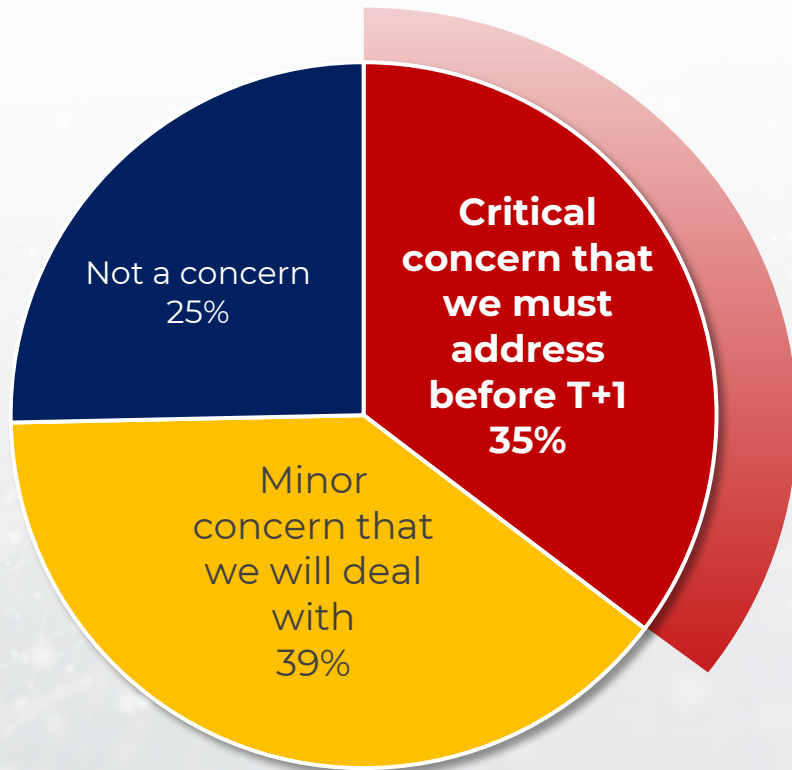
Question: By when do you plan to complete the following activities related to allocations, confirmations, and SSIs?



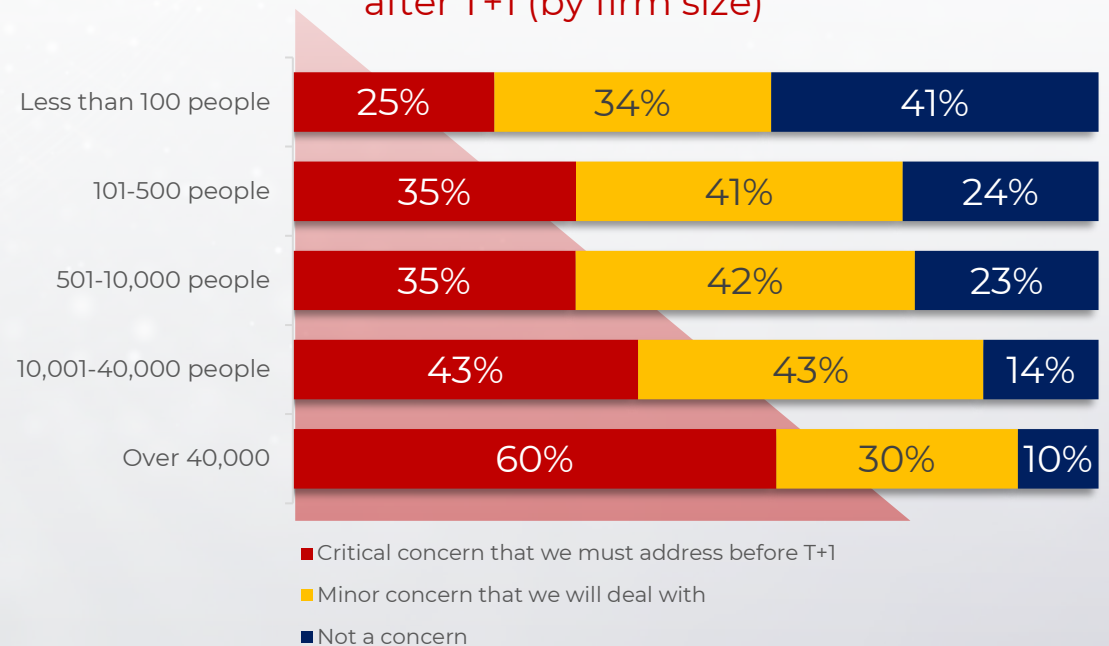
35% see potential long-cash breaches as a critical concern – with larger fund managers most worried



% of respondents citing concerns around the impact of long-cash breaches in their funds, after T+1



% of respondents citing concerns around the impact of long-cash breaches in their funds, after T+1 (by firm size)



How best to prepare?



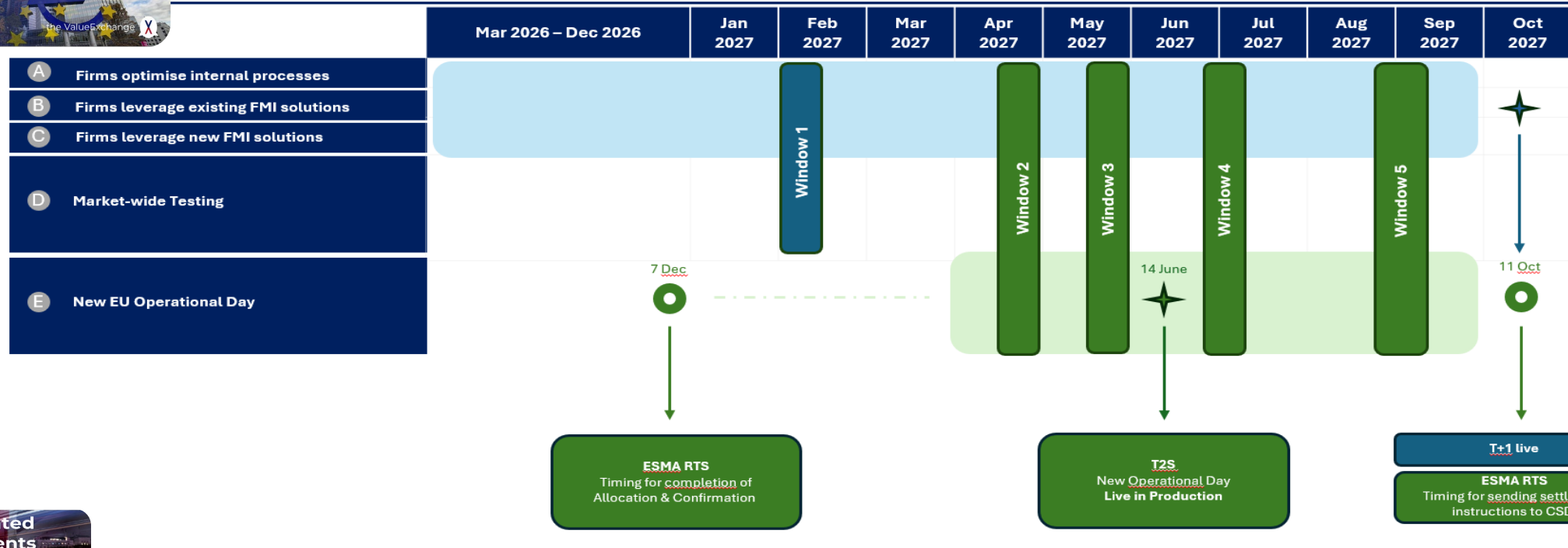
| | |
|--|--|
| Are your clients ready? | <ul style="list-style-type: none"> ? Which clients and counterparties are still sending manual communications (emails, faxes, etc.)? ? Which clients and counterparties are driving trade fails, near misses and exceptions? ? Are all of your clients and counterparties ready to comply with new market requirements after T+1? ? Where clients are receiving credit, have you and they both projected the impact on their credit consumption in a T+1 environment? (and what will that mean for your cost of servicing that customer?) |
| Are your processes ready? | <ul style="list-style-type: none"> ? Are your core systems (treasury, trade processing and position keeping) all live at the critical times that they need to be across the 24-hour cycle? ? Where do you have process dependencies that add unnecessary latency to transaction processing? ? Where do you have people-based or system-driven limitations on your capacity to accelerate (e.g. manual processes, batch updates)? ? Are there any potential weak points (or sources of delays) in your data synchronisation across processing platforms? ? Have you modelled how T+1 will impact your hand-offs between operations teams and business units – in order to identify any changes in service levels and availability? ? Are you ready for new requirements such as PSET use, partial settlements (as detailed in the AST and EUIC recommendation frameworks) and ESMA's Settlement Discipline RTS? |
| How good is your data? | <ul style="list-style-type: none"> ? Where is your data causing fails, exceptions or delays today in: Account set up (including SSIs), Funding, Settlements (including messaging templates), Asset servicing events? ? Do you have sufficient reporting on these areas to ensure that you can see and track issues as they arise after the T+1 transition? ? Will timings for any information feeds need to change to meet T+1 processing deadlines? |
| Are you ready for 29 different processes? | <ul style="list-style-type: none"> ? Each FMI / custodian might maintain their own specific processes, message formats, cut off times and roadmaps in the journey to T+1. Have you confirmed with each of them exactly what their T+1 development plans are? ? Have you started your outreach to your service providers to understand how they will be implementing T+1 and what changes you made need to make (above and beyond the AST and IC recommendations)? ? From a cash funding point of view, not all EEA currencies are CLS eligible or are eligible for same day funding. Are you clear on which of these will impact you and how you will manage these? |
| Making life easier | <ul style="list-style-type: none"> ? Have you decided if / how you will make the most of: <ul style="list-style-type: none"> o Allegements: to gain a quick understanding of trade status and to prioritize errors / handling o Auto-collateralisation (on T2S): to ease liquidity constraints o ESMA Settlement efficiency functions: hold / release (incl. partial release); functions o Partial settlements: to ease settlement fail pressures (on all or some accounts?) including the market practice that supports them o Real-time / as close to real-time cash and stock forecasts |
| What is your testing plan? | <ul style="list-style-type: none"> ? Are you clear on the test plans that have already been released by FMIs? ? Are you engaged in the industry discussion around test plans? ? How can you maximise the efficiency of your testing across all markets? Will you be testing EU, UK and CH simultaneously or separately? ? Do you plan to test your own capacity / resilience (i.e. to simulate the impact of increased throughput of activity in a concentrated timeframe on your systems / feeds / exception queues)? ? Have you factored in all your 3rd party providers and have sight of their testing plans? ? What is your testing plan with clients and counterparties? What are their plans? |



Getting ready to test



T+1 Industry Testing Period



Much leaner, the UK and Switzerland will align in the same 'Window 1' through to 'Window 5' as the EU, however, minus the T2S operational changes





Thank you!

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